

Financial Statements of

**PARALYMPIC FOUNDATION
OF CANADA**

Year ended March 31, 2025

PARALYMPIC FOUNDATION OF CANADA

Table of Contents

Year ended March 31, 2025

	Page
Independent Auditor’s Report	
Financial Statements	
Statement of Financial Position	1
Statement of Operations	2
Statement of Changes in Fund Balances	3
Statement of Cash Flows.....	4
Notes to Financial Statements	5



KPMG LLP

150 Elgin Street, Suite 1800
Ottawa, ON K2P 2P8
Canada
Telephone 613 212 5764
Fax 613 212 2896

INDEPENDENT AUDITOR'S REPORT

To the Directors of the Paralympic Foundation of Canada

Opinion

We have audited the financial statements of the Paralympic Foundation of Canada (the Foundation), which comprise:

- the statement of financial position as at March 31, 2025
- the statement of operations for the year then ended
- the statement of changes in fund balances for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Foundation as at March 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.



Page 3

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font. Below the signature is a single, long, horizontal black line.

Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Canada

September 10, 2025

PARALYMPIC FOUNDATION OF CANADA

Statement of Financial Position

March 31, 2025, with comparative information for 2024

	General Administration Fund Unrestricted	NextGen Fund Externally restricted	High Performance Fund Externally restricted	Raffle Fund Externally restricted	Endowment Fund Permanently restricted	2025 Total	2024 Total
Assets							
Current assets:							
Cash and cash equivalents	\$ 1,435,293	\$ —	\$ —	\$ —	\$ —	\$ 1,435,293	\$ 1,805,270
Accounts receivable (note 3)	114,878	—	—	—	—	114,878	58,076
Prepaid expenses	6,275	—	—	—	—	6,275	40,113
Due from Canadian Paralympic Committee (note 6)	40,428	—	—	—	—	40,428	2,160
Endowed investments - Paralympic Performance Recognition Endowment (note 4)	—	—	—	—	6,481,701	6,481,701	4,298,020
	\$ 1,596,874	\$ —	\$ —	\$ —	\$ 6,481,701	\$ 8,078,575	\$ 6,203,639

Liabilities and Fund Balances

Current liabilities:							
Accounts payable and accrued liabilities (notes 5 and 6)	\$ 344,974	\$ —	\$ —	\$ —	\$ —	\$ 344,974	\$ 795,427
Fund balances	1,251,900	—	—	—	6,481,701	7,733,601	5,408,212
	\$ 1,596,874	\$ —	\$ —	\$ —	\$ 6,481,701	\$ 8,078,575	\$ 6,203,639

See accompanying notes to financial statements.

Approved by the Board:

Jim Westlake
Director

Mike Shaikh
Director

PARALYMPIC FOUNDATION OF CANADA

Statement of Operations

Year ended March 31, 2025, with comparative information for 2024

	General Administration Fund Unrestricted	NextGen Fund Externally restricted	High Performance Fund Externally restricted	Raffle Fund Externally restricted	Endowment Fund Permanently restricted	2025 Total	2024 Total
Revenue:							
Major gifts	\$ 874,000	\$ 380,000	\$ —	\$ —	\$ 2,125,000	\$ 3,379,000	\$ 4,792,071
Events	610,082	—	—	—	—	610,082	533,337
Campaigns	419,026	—	—	—	—	419,026	60,158
General donations	162,997	—	—	—	—	162,997	136,142
Cause marketing	101,250	—	—	—	—	101,250	21,815
Investment income	18,313	—	—	—	349,784	368,097	271,962
In-kind contributions	—	—	—	—	1,925	1,925	20,646
Interest revenue	—	—	—	—	—	—	24,010
	2,185,668	380,000	—	—	2,476,709	5,042,377	5,860,141
Expenses:							
Events	207,541	—	—	—	—	207,541	189,588
Major gifts	186,885	15	—	—	29,274	216,174	35,777
Campaigns	116,595	—	—	—	—	116,595	3,899
Administration	74,699	—	—	—	—	74,699	84,644
Utilized value of in-kind contributions	—	—	—	—	1,925	1,925	20,646
Lottery	—	—	—	54	—	54	42
	585,720	15	—	54	31,199	616,988	334,596
Excess (deficiency) of revenue over expenses before contributions to Canadian Paralympic Committee	1,599,948	379,985	—	(54)	2,445,510	4,425,389	5,525,545
Contributions to Canadian Paralympic Committee	711,735	1,000,000	130,000	—	258,265	2,100,000	1,347,151
Excess (deficiency) of revenue over expenses	\$ 888,213	\$ (620,015)	\$ (130,000)	\$ (54)	\$ 2,187,245	\$ 2,325,389	\$ 4,178,394

See accompanying notes to financial statements.

PARALYMPIC FOUNDATION OF CANADA

Statement of Changes in Fund Balances

Year ended March 31, 2025, with comparative information for 2024

	General Administration Fund Unrestricted	NextGen Fund Externally restricted	High Performance Fund Externally restricted	Raffle Fund Externally restricted	Endowment Fund Permanently restricted	2025 Total	2024 Total
Balance, beginning of year	\$ 1,113,756	\$ –	\$ –	\$ –	\$ 4,294,456	\$ 5,408,212	\$ 1,229,818
Excess (deficiency) of revenue over expenses	888,213	(620,015)	(130,000)	(54)	2,187,245	2,325,389	4,178,394
Internal transfers (note 7)	(750,069)	620,015	130,000	54	–	–	–
Balance, end of year	\$ 1,251,900	\$ –	\$ –	\$ –	\$ 6,481,701	\$ 7,733,601	\$ 5,408,212

See accompanying notes to financial statements.

PARALYMPIC FOUNDATION OF CANADA

Statement of Cash Flows

Year ended March 31, 2025, with comparative information for 2024

	2025	2024
Cash provided by (used for):		
Operating activities:		
Excess of revenue over expenses	\$ 2,325,389	\$ 4,178,394
Unrealized gains on endowed investments	(125,996)	(124,617)
Change in non-cash operating working capital:		
Accounts receivable	(56,802)	12,471
Prepaid expenses	33,838	(40,005)
Accounts payable and accrued liabilities	(450,453)	779,464
	1,725,976	4,805,707
Financing activities:		
Due to/from Canadian Paralympic Committee	(38,268)	7,001
Investing activities:		
Net acquisitions of endowed investments	(2,057,685)	(4,173,403)
Increase (decrease) in cash and cash equivalents	(369,977)	639,305
Cash and cash equivalents, beginning of year	1,805,270	1,165,965
Cash and cash equivalents, end of year	\$ 1,435,293	\$ 1,805,270

See accompanying notes to financial statements.

PARALYMPIC FOUNDATION OF CANADA

Notes to Financial Statements

Year ended March 31, 2025

Mission of the Foundation:

The Paralympic Foundation of Canada's (the "Foundation") has a shared mission with the Canadian Paralympic Committee – together, deliver the best-prepared teams for games excellence while promoting inclusive communities through the power of Paralympic sport. The Foundation raises funds to solely support the programs and activities of the Canadian Paralympic Committee.

The Foundation was incorporated under the Canada Corporations Act on February 19, 2015, without share capital. The Foundation is a public foundation registered under the Income Tax Act (Canada) effective June 12, 2015, and, as such, is exempt from income taxes and is able to issue donation receipts for income tax purposes.

1. Significant accounting policies:

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations. The significant accounting policies are summarized as follows:

(a) Revenue recognition:

The Foundation follows the restricted fund method of accounting for contributions.

Unrestricted contributions are recognized as revenue of the General Administration Fund in the year received.

Externally restricted contributions are recognized as revenue of the appropriate fund in the year received.

Restricted contributions, for which the Foundation has no corresponding restricted fund, are deferred and recognized as revenue in the General Administration Fund in the year in which the related expenses are incurred.

Contributions received in the form of materials and/or services are recorded at fair value when the materials and/or services would normally have been purchased. Otherwise, they are recorded at a value of nil.

Pledges are not recorded as revenue until collected.

PARALYMPIC FOUNDATION OF CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

1. Significant accounting policies (continued):

(b) Fund accounting:

The accounts of the Foundation are maintained in accordance with the principles of fund accounting. Resources received and expended are classified for accounting and reporting purposes into funds according to objectives specified externally by donors or internally by the Board.

(i) General Administration Fund:

The General Administration Fund accounts for all the Foundation's programs and administrative activities that relate to undesignated funds.

(ii) NextGen Fund:

The NextGen fund was established to provide funding for the Next Generation Athlete Development program which is matched by the Government of Canada by up to \$1,000,000 per year.

(iii) High Performance Fund:

The High Performance Fund was established to provide support for elite equipment and high performance athlete programming.

(iv) Raffle Fund:

The Raffle fund was established to provide grants to Disability, National and Provincial sport organizations within Ontario.

(v) Endowment Fund:

The Endowment Fund was established to maintain permanently endowed investments which are held to generate investment income to be used to provide funding to recognize and support paralympic performance. Contributions to the Endowment Fund are permanently endowed by the donors, with restrictions on the use of investment income for this purpose.

(c) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently measured at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Foundation has elected to carry its investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs. These costs are amortized using the straight-line method.

PARALYMPIC FOUNDATION OF CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

1. Significant accounting policies (continued):

(c) Financial instruments (continued):

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Foundation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial impairment charge.

(d) Donations in-kind:

The Foundation receives in-kind donations from partnerships. The in-kind donations are recorded as revenue and expenses in the year they are utilized.

(e) Use of estimates:

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Major estimates and assumptions made by management include the collectability of accounts receivable and the establishment of the amount of accrued liabilities. Actual results could differ from these estimates.

2. Capital management:

The Foundation's objectives in managing capital are:

- (a) to ensure that sufficient financial resources are in place to deliver on priorities set by the Board of Directors during its strategic plan review;
- (b) to safeguard the Foundation's ability to continue as a charitable organization and meet the objectives of the different funds;
- (c) to invest funds in financial instruments in accordance with its investment policy; and
- (d) to manage donations with external and permanent restrictions that specify conditions for the use of financial resources.

PARALYMPIC FOUNDATION OF CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

2. Capital management (continued):

The Foundation's capital consists of the Fund Balances of the General Administration Fund, NextGen Fund, High Performance Fund, Raffle Fund and Endowment Fund balances. There have been no changes to the Foundation's capital requirements and its overall strategy for capital remains unchanged since the preceding period. The Foundation has complied with requirements respecting restricted donations.

The Foundation monitors its capital by reviewing various financial metrics, including cash flows and variances to forecasts and budgets.

3. Accounts receivable:

	2025	2024
Trade accounts receivable	\$ 114,878	\$ 58,076
	\$ 114,878	\$ 58,076

4. Endowed investments:

March 31, 2025	Cost	Market value
Fixed income funds	\$ 2,915,622	\$ 3,002,010
Canadian equity funds	1,528,212	1,621,607
Global equity funds	1,052,405	1,098,536
US equity funds	235,451	246,103
Emerging markets funds	247,987	261,888
Short-term income funds	251,411	251,557
	\$ 6,231,088	\$ 6,481,701

March 31, 2024	Cost	Market value
Fixed income funds	\$ 1,905,940	\$ 1,910,741
Canadian equity funds	1,019,000	1,080,913
Global equity funds	697,342	732,575
US equity funds	164,473	180,431
Emerging markets funds	170,343	176,912
Short-term income funds	216,305	216,448
	\$ 4,173,403	\$ 4,298,020

PARALYMPIC FOUNDATION OF CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

5. Accounts payable and accrued liabilities:

There are no amounts included in accounts payable and accrued liabilities in the current or prior years for government remittances payable such as amounts payable for payroll-related or sales taxes.

6. Related party transactions:

Canadian Paralympic Committee (the "Committee"), a separate not-for-profit organization, is responsible for all aspects of Canada's involvement in the Paralympic movement, including the Summer and Winter Games and controls the Foundation.

As per the master service agreement between the Committee and the Foundation, the Committee provides the Foundation with support in regard to human resources, which amounts to \$400,606 (2024 - \$345,081).

As at March 31, 2025, the Foundation has an amount receivable from the Committee of \$40,428 (2024 - \$2,160). For the year ended March 31, 2025, the Foundation contributed an amount of \$2,100,000 (2024 - \$1,347,151) to the Committee. As at March 31, 2025, the Foundation had an amount payable of \$270,000 (2024 - 747,150) to the Organization related to this contribution.

7. Interfund transfers:

The Foundation supports the strategic initiatives of the Canadian Paralympic Committee. The internal funds transfers for 2025 reflect the Foundation's direction by Canadian Paralympic Committee on the most critical priorities areas of focus.

8. Financial instruments:

The Foundation has the following financial risks from its financial instruments:

(a) Market risk:

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risks: currency risk, interest rate risk and other price risk.

(i) Currency risk:

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Foundation is exposed to currency risk with respect to its investments in foreign currencies as disclosed in note 4.

PARALYMPIC FOUNDATION OF CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

8. Financial instruments (continued):

(a) Market risk (continued):

(ii) Interest rate risk:

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Foundation is exposed to interest rate risk with respect to its fixed income investments as disclosed in note 4.

(iii) Other price risk:

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Foundation is exposed to other price risk with respect to its market securities as disclosed in note 4.

(b) Liquidity risk:

Liquidity risk is the risk that the Foundation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Foundation manages its liquidity risk by monitoring its operating requirements. The Foundation prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

(c) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Foundation is exposed to credit risk with respect to the accounts receivable. The Foundation assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. At year-end, \$Nil was allowed for in accounts receivable.

The Foundation has implemented policies, procedures and methods to manage the risks related to the endowed investments. Management believes that its financial risks are appropriately mitigated and do not pose significant risk to the Foundation's operations.

Signature: Jim Westlake

Jim Westlake (Sep 23, 2025 16:52:51 EDT)

Email: jim@jimwestlake.com

Signature: Mike Shaikh

Mike Shaikh (Oct 3, 2025 10:23:08 MDT)

Email: mike.shaikh@shaikh.ca

2025-03-31 Paralympic Fdn of Canada wFS

Final Audit Report

2025-10-03

Created:	2025-09-19
By:	Lesley Toussaint (ltoussaint@paralympic.ca)
Status:	Signed
Transaction ID:	CBJCHBCAABAAyV9URy23spEls-ghdnurdlAtDglaaNAh

"2025-03-31 Paralympic Fdn of Canada wFS" History

-  Document created by Lesley Toussaint (ltoussaint@paralympic.ca)
2025-09-19 - 3:10:10 PM GMT
-  Document emailed to Jim Westlake (jim@jimwestlake.com) for signature
2025-09-19 - 3:10:14 PM GMT
-  Document emailed to Mike Shaikh (mike.shaikh@shaikh.ca) for signature
2025-09-19 - 3:10:14 PM GMT
-  Email viewed by Mike Shaikh (mike.shaikh@shaikh.ca)
2025-09-20 - 1:00:01 AM GMT
-  Email viewed by Jim Westlake (jim@jimwestlake.com)
2025-09-23 - 8:51:40 PM GMT
-  Document e-signed by Jim Westlake (jim@jimwestlake.com)
Signature Date: 2025-09-23 - 8:52:51 PM GMT - Time Source: server
-  Email viewed by Mike Shaikh (mike.shaikh@shaikh.ca)
2025-09-26 - 3:32:09 PM GMT
-  Email viewed by Mike Shaikh (mike.shaikh@shaikh.ca)
2025-10-03 - 4:22:10 PM GMT
-  Document e-signed by Mike Shaikh (mike.shaikh@shaikh.ca)
Signature Date: 2025-10-03 - 4:23:08 PM GMT - Time Source: server
-  Agreement completed.
2025-10-03 - 4:23:08 PM GMT